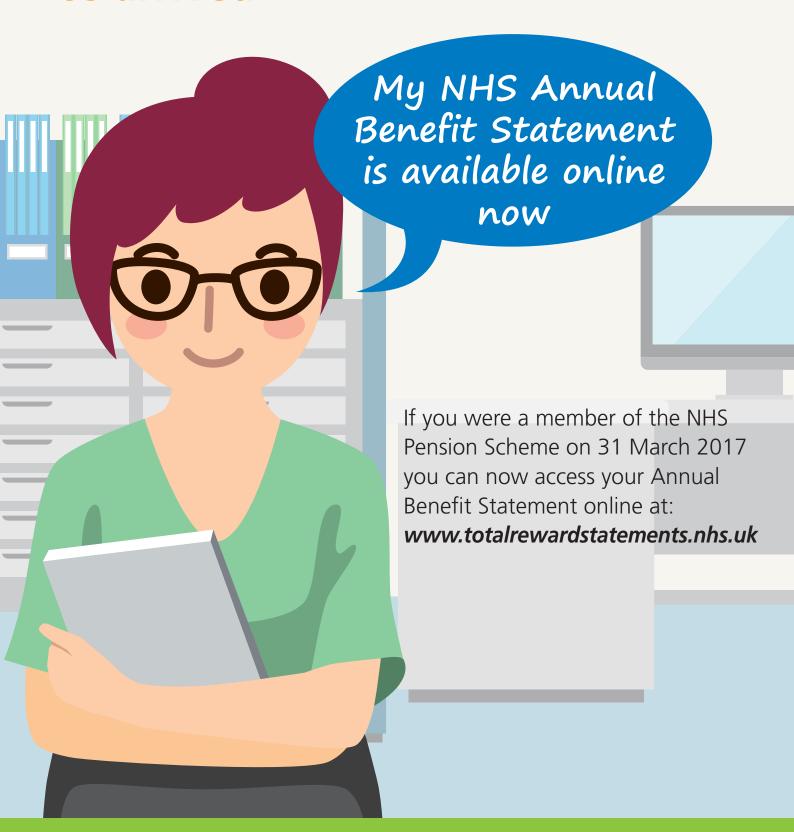


It's arrived...



We have included a link to an online survey with your statement should you wish to provide any feedback.

www.nhsbsa.nhs.uk/total-reward-statements